Emerging markets in context

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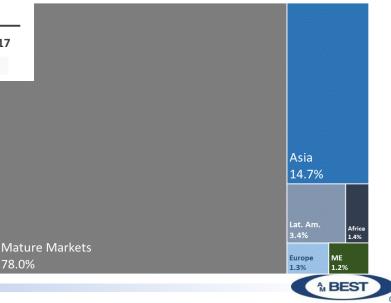


- Growth of emerging markets greatly outpaces that of mature markets
- Growth of Middle Eastern
 market above that of other
 emerging markets

- Emerging markets still very small
- Only Asian markets generate significant volumes of business

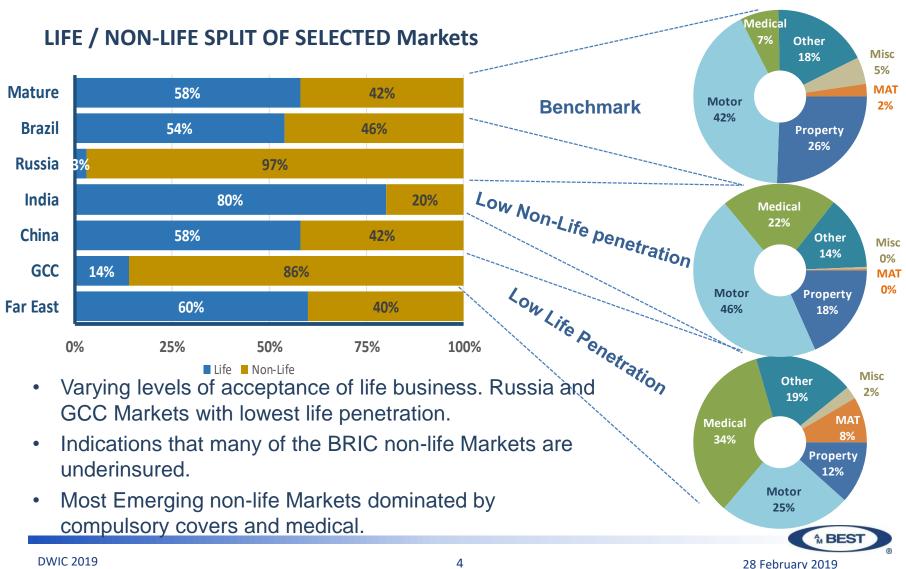
Global Insurance Market

Global Insurance Market



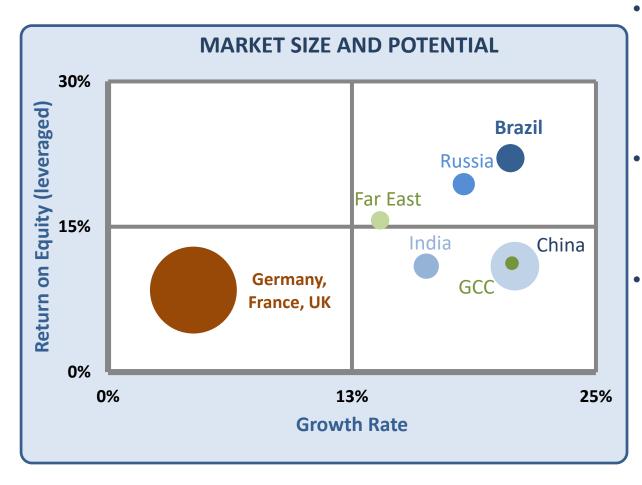
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Indications that many emerging markets are underinsured



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Significant differences among emerging markets



- Most emerging markets provide greater growth and profitability potential than mature markets
- There are profitable segments / clients
 even in most
 challenging markets
- Size, regulation and national borders of some markets may deem them uneconomical for expansion

